

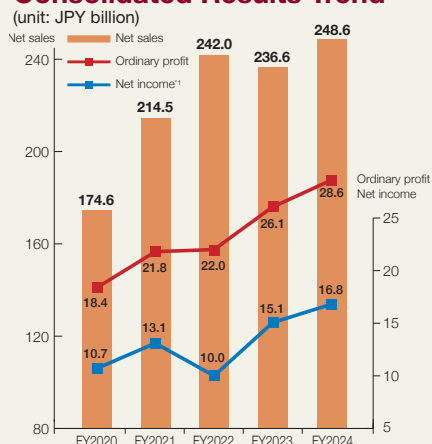
## Company Outline

Headquarters : JP Tower Nagoya, 26F, 1-1-1 Meieki, Nakamura-ku, Nagoya, Aichi  
 Established : October 20, 1936  
 Capital : JPY 9,891 million  
 Representative : Kenji Ebihara, Representative Director & President  
 Employees : 5,250 (Consolidated), 1,228 (Non-Consolidated) (as of March 31, 2025)

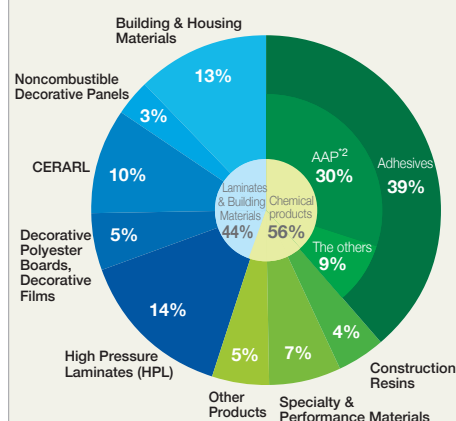
## Consolidated Results (FY2024)

Net Sales : JPY 248,696 million  
 Ordinary Profit : JPY 28,668 million  
 Net Income<sup>\*1</sup> : JPY 16,896 million  
 ROE : 10.1%

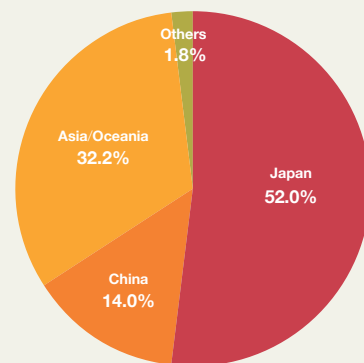
## Consolidated Results Trend



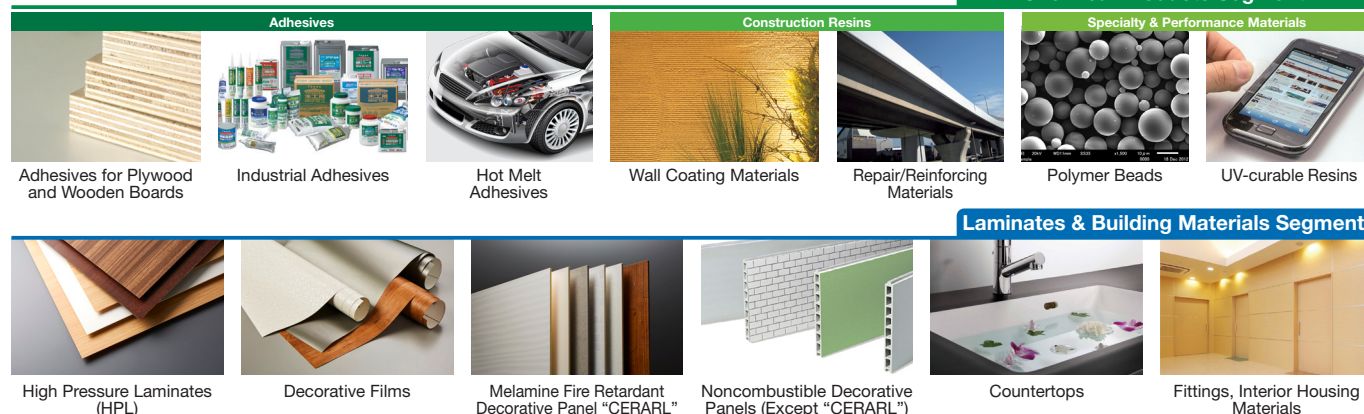
## Net Sales by Business (FY2024)



## Net Sales by Region (FY2024)



## Main Products



## Global Network

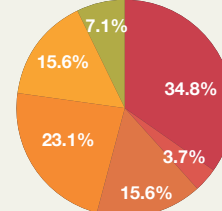
(as of March 2025)



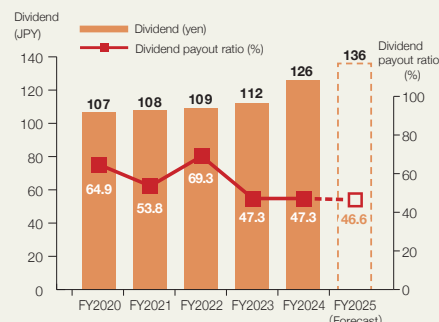
## Stockholders

(as of March 31, 2025)

Financial institutions  
 Financial service providers  
 General corporations  
 Foreign corporations, etc.  
 Individuals, etc.  
 Treasury stock



## Dividend Trend



<sup>\*1</sup> Profit attributable to owners of parent <sup>\*2</sup> AAP: AICA Asia Pacific Group